

KHANNA & PANCHMIA

CHARTERED ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Members of
ICA Pidilite Private Limited

Report on the Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying Standalone Ind AS financial statements of **ICA Pidilite Private Limited** ("the Company"), which comprise the Balance Sheet as at 31st March, 2026, the Statement of Profit and Loss (including Other comprehensive Income), the Cash Flow Statement and the statement of changes in the Equity for the year then ended and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "Standalone Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standard prescribed under section 133 of the Act read together with the Companies (Indian Accounting Standard) Rules, 2015, (Ind AS) and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, and its profit, total comprehensive income, its cash flows and changes in the equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Ind AS financial statements in accordance with the Standards on Auditing specified under section 143(10) of the Act (SAs). Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the independence requirements that are relevant to our audit of the Standalone Ind AS financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Standalone Ind AS financial statements.



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Information Other than the Standalone Ind AS Financial Statements and Auditor's Report thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the Standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the Standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134 (5) of the Act with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including Other comprehensive Income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including Ind AS. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.



Auditor's Responsibility for the Audit of Standalone Ind AS Financial statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Government of India in terms of Section 143(11) of the Act, we give in the Annexure "A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, Statement of Profit and Loss including Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid Standalone Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - (e) On the basis of the written representations received from the directors as on 31st March 2026 and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial control over financial reporting.



- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the Company has not paid/provided any managerial remuneration under the provisions of section 197 read with schedule V of the Companies Act, 2013, hence reporting under section 197 of the Act is not applicable.

- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Ind AS financial statements – Refer Note 34 to the Standalone Ind AS financial statements.

ii. The Company did not have any long-term contracts including derivative contracts; as such the question of commenting on any material foreseeable losses thereon does not arise;

iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund.

iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11 (e), as provided under (a) and (b) above, contain any material misstatement.

v. (a) The final Dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with section 123 of the Companies Act, 2013.

(b) The interim Dividend paid by the Company during the year is in accordance with section 123 of the Companies Act, 2013.



- vi. Based on our examination on test basis of accounting software used by the company for maintaining its books of account for the financial year ended 31st March 2026 we are of the opinion that accounting software has feature of recording audit trail (edit log) facility and same was operated throughout the year in respect of all relevant transactions recorded in software. Further, during our audit we did not come across any instance of audit trail feature being tempered with and the audit trail has been preserved by the Company as per the statutory requirements for the record retention.

For KHANNA & PANCHMIA
CHARTERED ACCOUNTANTS
Firm Reg. No. 136041W

Devendra
Ravindra
Khanna

Devendra Khanna
Partner

Membership No. 38987

Mumbai, 29th April 2026

UDIN: 26038987LRC.JVD4345

Digitally signed by Devendra
Ravindra Khanna
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Annexure "A" to the Independent Auditor's Report

(Referred to in Paragraph 1 under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date)

- (i) In respect of the Company's Property, Plant and Equipment and Intangible Assets:
- (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and Right-of-use Assets.
- (B) The Company has maintained proper records showing full particulars of intangible assets.
- (b) The Company has a phased program of physical verification of Property, Plant and Equipment and Right-of-use Assets so to cover all the assets once every three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
- (c) Based on our audit procedures performed for the purpose of reporting the true and fair view of the financial statements and according to information and explanations given by the management, the title deeds of immovable properties are held in the name of the Company.
- (d) The Company has not revalued any of its Property, Plant and Equipment including Right-of-use Assets and intangible assets during the year.
- (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder
- (ii) (a) The physical verification of inventory has been conducted at reasonable intervals by the Management during the year and, in our opinion, the coverage and procedure of such verification by Management is appropriate. The discrepancies noticed on physical verification of inventory as compared to book records were not 10% or more in aggregate for each class of inventory.
- (b) According to information and explanation given to us, the company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, at any points of time during the year, from bank on the basis of security of current assets and the quarterly returns or statements filed by the company with such Banks are in agreement with the books of account of the Company.
- (iii) According to the information and explanations given to us, during the year, the Company has neither made any investments in, companies, firms, Limited Liability Partnerships, and nor granted unsecured loans to other parties. Further, the Company has not provided any guarantee or security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability



Partnerships or any other parties. Hence reporting under clause 3(iii), (iii)(a), (iii)(b), (iii)(c), (iii)(d), (iii)(e) and (iii)(f) of the Order are not applicable.

- (iv) According to the information and explanations given to us, the Company has not granted any loans, made investment or provided guarantee, which are covered by the provisions of section 185 and 186 of the Companies Act 2013. Hence, reporting under Clause 3(iv) of the Order is not applicable.
- (v) The Company has not accepted any deposits or amounts which are deemed to be deposits from the public. Accordingly, Clause 3(v) of the Order is not applicable.
- (vi) The maintenance of cost records has been specified by the Central Government under section 148(1) of the Companies Act, 2013. We have broadly reviewed the cost records maintained by the Company pursuant to Companies (Cost records and Audit) Rules, 2014 as amended, prescribed by the Central Government under sub-section(1) Of Section 148 of the Companies Act, 2013, and are of opinion that, prima facie, the prescribed cost records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- (vii) (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company has generally been regular in depositing undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Custom duty, Excise duty, value added tax, cess and other statutory dues as applicable with the appropriate authorities. There were no undisputed amounts payable in respect of Goods and Services Tax, Provident Fund, Employees' State Insurance, Income tax, Sales Tax, Customs Duty, Excise Duty, Value Added Tax, Cess and other statutory dues in arrears as at March 31, 2026 for a period of more than six months from the date they become payable.
- (b) According to information and explanations given to us and the records of the Company examined by us, in our opinion, statutory dues referred to in sub-clause (a) above which have not been deposited on account of any dispute are mentioned below-

Name of Statute	Nature of Dues	Amount in Lakhs	Period to which the amount relates	Forum where dispute is pending
The Customs Act, 1962	Customs Duty and Penalty	2,444.65	2016-17 to 2018-19	Cestat
The GST Act 2017	GST	30.63	2020-21	Commissioner Appeal, GST, Gujarat
The GST Act 2017	GST	109.04	2019-20	Commissioner Appeal, GST, Maharashtra
The GST Act 2017	GST	4.93	2019.20	Commissioner Appeal, GST, Gujarat
The GST Act 2017	GST	4.72	2020-21	Commissioner Appeal, GST, Gujarat



- (viii) There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- (ix) (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c). The Company has not taken any term loan during the year and there are no outstanding term loans at the beginning of the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- (f) According to the information and explanations given to us and procedures performed by us, we report that the Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- (x) (a) In our opinion and according to information and explanation given to us, the Company has not raised any moneys by way of initial Public Offer or further public offer (including debt instruments) during the year. Accordingly, Clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- (xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of material fraud by the Company or on the Company, noticed or reported during the year, nor have we been informed of any such case by the Management.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year.
- (c) According to information and explanations given to us there were no whistle blower complaints received by the Company during the year.
- (xii) As the Company is not Nidhi Company, the reporting under clause 3(xii) of the Order is not applicable.
- (xiii) In our opinion and according to the information and explanations given to us the Company is in compliance with Section 177 and 188 of the Companies Act, 2013, where applicable, for all transactions with the related parties and the details of related



party transactions have been disclosed in the financial statements etc. as required by the applicable accounting standards.

- (xiv) (a) In our opinion and according to the information and explanation given to us, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) The reports of the Internal Auditor for the period under audit have been considered by us.
- (xv) In our opinion and according to the information and explanations given to us, during the year the Company has not entered into any non-cash transactions with its directors or persons connected with him and hence provisions of section 192 of the Companies Act, 2013 are not applicable.
- (xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, the reporting under Clause 3(xvi)(a) of the Order is not applicable to the Company.
- (b) The Company has not conducted non-banking financial / housing finance activities during the year. Accordingly, the reporting under Clause 3(xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, the reporting under Clause 3(xvi)(c) of the Order is not applicable to the Company.
- (d) In our opinion, there is no Core Investment Company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- (xvii) The Company has not incurred cash loss during the current financial year or in the immediately preceding financial year.
- (xviii) There has been no resignation of the Statutory Auditors of the Company during the year.
- (xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.



- (xx) (a) There is no unspent amount towards Corporate Social Responsibility (CSR) requiring a transfer to a fund specified in Schedule VII to the Companies Act 2013 in compliance with second proviso to sub-section (5) of Section 135 of the Companies Act 2013. Accordingly, reporting under clause 3(xx)(a) of the Order is not applicable.
- (b) There is no unspent amount in respect of ongoing projects of CSR under sub-section (5) of Section 135 of the Companies Act 2013 requiring a transfer to a special account in compliance with second proviso to sub-section (6) of Section 135 of the Companies Act 2013. Accordingly, reporting under clause 3(xx)(b) of the Order is not applicable.

**For KHANNA & PANCHMIA
CHARTERED ACCOUNTANTS**

Firm Reg. No. 136041W

Devendra

Ravindra

Khanna

Devendra Khanna

Partner

Membership No. 38987



Mumbai, 29th April 2026

UDIN: 26038987LRCJVD4345

Annexure "B" to the Independent Auditor's Report

(Referred to in Paragraph 2(f) under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of **ICA Pidilite Private Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.



Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of information and explanations given to us, the Company has, in all materials respects, an adequate internal financial controls system over financial reporting and such financial controls over financial reporting are operating effectively as at March 31, 2026 based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

**For KHANNA & PANCHMIA
CHARTERED ACCOUNTANTS**

Firm Reg. No. 136041W

Devendra

Ravindra

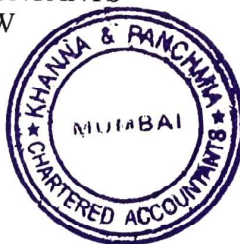
Khanna

Devendra Khanna

Partner

Membership No. 38987

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PANCHMIA CHARTERED ACCOUNT
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HARASHTRA, serial=136041W, c=IN



Mumbai, 29th April 2026

UDIN: 26038987LRCJVD4345

Sr.No.	Particulars	For the Quarter ended			For the year ended	
		31.03.2026 Audited	31.12.2025 Unaudited	31.03.2025 Audited	31.03.2026 Audited	31.03.2025 Audited
1	Total Income					
	a) Revenue from Operations	108.37	96.98	96.45	395.55	372.65
	b) Other Income	1.26	1.57	1.77	6.66	6.07
	Total Income	109.63	98.55	98.22	402.21	378.72
2	Expenses					
	a) Cost of material consumed	45.07	40.13	39.70	162.20	156.44
	b) Purchases of stock-in-trade	10.24	8.45	9.72	38.70	46.31
	c) Changes of inventories of finished goods, work in progress and stock-in-trade	2.57	0.65	0.89	(0.68)	(6.32)
	d) Employee benefits expenses	15.82	16.52	13.04	62.33	54.66
	e) Finance costs	0.29	0.25	0.25	1.09	1.05
	f) Depreciation and amortisation expenses	7.15	7.19	6.84	28.36	26.98
	g) Other expenses	18.24	15.63	18.01	63.11	59.82
	Total Expenses	99.38	88.82	88.45	355.11	338.94
3	Profit before exceptional item and tax (1-2)	10.25	9.73	9.77	47.10	39.78
4	Exceptional items	-	-	-	-	-
5	Profit before tax (3-4)	10.25	9.73	9.77	47.10	39.78
6	Tax Expenses					
	Current tax	3.31	3.50	3.07	14.97	13.03
	Deferred tax	(0.93)	(0.95)	(0.23)	(3.18)	(2.69)
7	Profit for the period (5-6)	7.87	7.18	6.93	35.31	29.44
8	Other Comprehensive income					
	Items that will not be reclassified to profit or loss	0.09	(0.04)	0.65	(0.02)	(0.13)
	Income tax relating to items that will not be reclassified to profit or loss	(0.02)	0.01	(0.16)	0.00	0.03
9	Total Comprehensive Income for the period (7+8)	7.94	7.15	7.41	35.29	29.34
10	Paid up Equity Share Capital (Face value of share: Rs.10/-)	6.12	6.12	6.12	6.12	6.12
11	Other Equity					
12	Earnings per equity share in Rs.					
	a) Basic	@ 12.88	@ 11.75	@ 11.33	57.72	47.46
	a) Diluted	@ 12.88	@ 11.75	@ 11.33	57.72	47.46

@ For the period only and not annualised.

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 Apurva Narendrakumar
 Narendrakumar Parekh
 Date: 2026.04.29
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APURVA NARENDRAKUMAR PAREKH
 Director

ICA PIDILITE PRIVATE LIMITED
REGD.OFFICE,403 / 404,4th floor, Satellite Silver Building , Near Marol Metro Station , Andheri Kurla Road,
Andheri (East, Mumbai-400059
Tel.No.91 22 6131 2345
Email Address: info@icapidilite.com Website:-www.icapidilite.com CIN U24233MH2015PTC270308
STANDALONE STATEMENT OF ASSETS AND LIABILITES AS AT 31.03.2026

Rs in Crores

Sr.No.	Particulars	As at 31.03.2026 Audited	As at 31.03.2025 Audited
A	ASSETS		
1	Non-Current Assets		
	(a) Property, Plant and Equipment	82.22	86.67
	(b) Right of use asset	5.29	7.18
	(c) Capital Work in-Progress	0.14	0.61
	(d) Goodwill	2.08	2.08
	(e) Other Intangible Assets	8.24	23.23
	(f) Financial Assets		
	(i) Other Financial Assets	1.90	2.17
	(g) Other Non-Current Assets	0.29	0.39
	Total Non Current Assets	100.16	122.33
2	Current Assets		
	(a) Inventories	50.77	50.04
	(b) Financial Assets		
	(i) Investments	112.18	75.34
	(ii) Trade Recievables	100.75	89.16
	(iii) Cash and Cash Equivalentents	7.22	10.10
	(iv) Loans	0.74	1.22
	(v) Other Current financials assets	0.25	-
	(c) Other Current Assets	13.60	17.55
	Total Current Assets	285.51	243.42
	TOTAL ASSETS	385.67	365.75
B	EQUITY AND LIABILITIES		
1	EQUITY		
	(a) Equity Share Capital	6.12	6.12
	(b) Other Equity	243.28	227.57
	Total Equity	249.40	233.69
	LIABILITIES		
2	Non-Current Liabilities		
	(a) Lease Liabilities	2.63	3.80
	(b) Deferred Tax Liabilities (net)	2.50	5.68
	(c) Provisions	7.57	5.53
	Total Non-Current Liabilites	12.70	15.01
3	Current Liabilites		
	(a) Financial Liabilities		
	(i) Trade Payables		
	-Due to Micro and Small Enterprises	10.63	14.60
	-Due to Others	36.60	29.10
	(ii) Lease Liabilities	3.43	4.41
	(iii) Others	66.74	61.29
	(b) Other Current Liabilities	5.16	6.00
	(c) Provisions	1.01	0.59
	(d) Current Tax Liabilities (net)	-	1.06
	Total Current Liabilites	123.57	117.05
	Total Liabilites	136.27	132.06
	TOTAL EQUITY AND LIABILITIES	385.67	365.75

Mumbai
Date : 29th April 2026

Apurva
Narendraku
mar Parekh

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Apurva Narendrakumar
Parekh
Date: 2026.04.29
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APURVA NARENDRAKUMAR PAREKH
Director

Notes to the Standalone Financial Results:

- 1** The above results have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meeting held on 29th April 2026.
- 2** The Statutory Auditors have carried out an audit of the above financials results for the year ended 31st March 2026.
- 3** The financial results of the Company have been prepared in accordance with Indian Accounting Standards ("Ind AS") notified under Section 133 of the Companies Act, 2013 ('Act') read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
- 4** The company is engaged in the business of Woodcoatings & Woodfinishes. There are no separate reportable segment as per Ind AS 108 - 'Operating Segment Reporting'.
- 5** The above results have been prepared solely for purposes of providing information to the parent company to enable it to prepare its consolidated financial results and therefore not be suitable for any other purpose.
- 6** Previous periods' figures are regrouped to make them comparable with those of current period, wherever applicable.

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

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Narendraku
mar Parekh

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Apurva Narendrakumar
Parekh
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APURVA NARENDRAKUMAR PAREKH
Director

Mumbai
Date : 29th April 2026

ICA PIDILITE PRIVATE LIMITED
Statement of Profit and Loss for the year ended 31st March 2026

(Amount in Rs. lacs)

Particulars	Note No.	For the period ended 31.3.2026	For the year ended 31.03.2025
		Audited	Audited
INCOME			
Revenue from Operations	25	39,555.27	37,265.01
Other Income	26	665.71	606.55
Total Income		40,220.98	37,871.56
EXPENSES			
Cost of Materials Consumed	27	16,220.46	15,644.13
Purchases of Stock-in-Trade (Traded goods)	28	3,870.46	4,631.48
Changes in inventories of Finished Goods, Work-in-Progress and Stock-in-Transit	29	(67.80)	(632.16)
Employee Benefits Expense	30	6,232.66	5,465.65
Finance Costs	31	109.17	104.68
Depreciation and Amortization Expense	32	2,835.81	2,698.28
Other Expenses	33	6,310.62	5,981.65
Total Expenses		35,511.38	33,893.71
Profit / (Loss) before Exceptional Items and Tax		4,709.60	3,977.85
Profit / (Loss) before Tax		4,709.60	3,977.85
Tax Expense			
Current Tax		1,497.11	1,302.79
Deferred Tax		(317.68)	(268.95)
Net Tax expense		1,179.43	1,033.84
Profit/ (Loss) for the year		3,530.17	2,944.01
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
Actuarial Gains/(Losses)	34	(1.86)	(13.21)
Income tax relating to items that will not be reclassified to profit or loss	34	0.47	3.33
Total Other Comprehensive Income		(1.39)	(9.89)
Total Comprehensive Income		3,528.78	2,934.12
Earnings per share			
Basic (Rs.)	37	57.72	47.46
Diluted (Rs.)	37	57.72	47.46
Face Value of Share (Rs)		10.00	10.00
Significant Accounting Policies	1 to 2		
See accompanying notes forming part of the financial statements	3 to 63		
In terms of our Report attached			
For Khanna & Panchmia			
Chartered Accountants			
Firm Reg.No:136041W			
Devendra Ravindra Khanna			
Digitally signed by Devendra Ravindra Khanna Date: 2026.04.29 19:44:48 +05'30'			
Devendra Khanna			
Partner			
Membership No. 38987			
BHARAT PURI			
Digitally signed by Bharti Puri Date: 2026.04.29 18:40:31 +05'30'			
BHARAT PURI			
Director			
DIN- 02173566			
FOR AND ON BEHALF OF THE BOARD OF DIRECTORS			
Apurva Narendrakumar Parekh			
Digitally signed By Apurva Narendrakumar Parekh Date: 2026.04.29 18:40:31 +05'30'			
APURVA NARENDRAKUMAR PAREKH			
Director			
DIN- 00111366			
CHARMI ATUL KANOJIA			
Digitally signed by Charmi Atul Kanojia Date: 2026.04.29 18:40:31 +05'30'			
Charmi Kanojia			
Company Secretary			
Membership No. A38520			
Place: Mumbai			
Date : 29th April 2026			

ICA PIDILITE PRIVATE LIMITED
Balance Sheet as at 31st March 2026

(Amount in Rs. lacs)

Particulars	Note No.	As at 31.03.2026 Audited	As at 31.03.2025 Audited
ASSETS			
Non Current Assets			
(a) Property, Plant and Equipment	3	8,222.32	8,667.21
(b) Right of Use of Assets	3a	528.87	718.05
(c) Capital Work-In-Progress	4	14.06	61.05
(d) Goodwill	5	207.87	207.87
(e) Other Intangible Assets	6	823.75	2,322.82
(f) Financial Assets			
(i) Others	7	190.20	217.03
(g) Other Non current Non financial Assets	8	29.13	39.20
Total Non Current Assets		10,016.20	12,233.23
Current Assets			
(a) Inventories	9	5,077.39	5,004.41
(b) Financial Assets			
(i) Investments	10	11,217.78	7,534.47
(ii) Trade Receivables	11	10,075.26	8,916.06
(iii) Cash and cash equivalents	12	722.19	1,010.06
(iv) Loans	13	73.63	121.55
(v) Current tax assets (net)	14	24.80	-
(c) Other Current Assets	15	1,360.20	1,754.96
Total Current Assets		28,551.25	24,341.51
TOTAL ASSETS		38,567.45	36,574.74
EQUITY AND LIABILITIES			
EQUITY			
(a) Equity Share Capital	16	611.58	611.58
(b) Other Equity	17	24,328.80	22,757.08
Total Equity		24,940.38	23,368.66
LIABILITIES			
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Lease Liabilities		263.17	380.32
(b) Deferred Tax Liabilities (net)	18	249.64	567.78
(c) Provisions	19	756.74	552.79
Total Non Current Liabilities		1,269.55	1,500.89
Current Liabilities			
(a) Financial Liabilities			
(i) Trade Payables			
Total outstanding dues of micro and small enterprises	20	1,062.78	1,459.51
Total outstanding dues of others	20	3,660.43	2,910.49
(ii) Lease Liabilities		343.42	440.86
(iii) Others	21	6,673.75	6,128.89
(b) Other Current Liabilities	22	515.72	599.74
(c) Provisions	23	101.42	59.30
(d) Current Tax Liabilities (net)	24	-	106.40
Total Current Liabilities		12,357.52	11,705.19
TOTAL EQUITY AND LIABILITIES		38,567.45	36,574.74
Corporate Information & Significant Accounting Policies.	1 to 2		
See accompanying notes forming part of the financial statements.	3 to 63		

In terms of our Report attached**For Khanna & Panchmia**

Chartered Accountants

Firm Reg.No:136041W

Digitally signed by
 Devendra
 Ravindra Khanna
 Date: 2026.04.29
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Devendra Khanna
 Partner
 Membership No. 38987

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

BHARA
 T PURI

BHARAT PURI
 Director
 DIN- 02173566

Apurva
 Narendrakumar
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 Parekh
 Parekh
 Date: 2026.04.29
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APURVA NARENDRAKUMAR PAREKH
 Director
 DIN- 00111366

CHARMI
 ATUL
 KANOJIA

Charmi Kanojia
 Company Secretary
 Membership No. A38520

Place: Mumbai
 Date : 29th April 2026

ICA PIDILITE PRIVATE LIMITED
Statement of Cash Flows for the period ended 31st March 2026

(Amount in Rs. lacs)

Particulars	For the year ended	
	31.03.2026 (audited)	31.03.2025 (audited)
A] Cash Flows from Operating Activities		
Profit before tax	4,709.60	3,977.85
Adjustments for:		
Finance costs	109.17	104.68
Interest income	(8.21)	(4.12)
Profit on Sale of Investments	(225.33)	(295.70)
Net gain arising on financial assets designated at FVTPL	(325.53)	(183.31)
Allowance for Doubtful Debts and Advances (net)	(8.61)	(88.53)
Depreciation and Amortisation Expense	2,835.81	2,698.28
Provision for Employee Benefits	244.22	74.78
Operating profits before Working Capital changes	7,331.12	6,283.92
Movements in Working Capital:		
(Increase)/Decrease in Operating Assets		
Trade Receivables	(1,150.59)	1,490.89
Inventories	(72.98)	(667.72)
Current Loans	47.91	(8.72)
Other Non-Current Financial Assets	26.83	(7.77)
Other Current Non Financial Assets	394.76	(801.24)
Increase/(Decrease) in Operating Liabilities		
Trade Payables	353.22	552.66
Other Current Financial Liabilities	550.08	(450.35)
Other Current Non Financial Liabilities	(84.01)	(7.07)
Cash generated from Operations	7,396.34	6,384.61
Taxes paid (net of refunds)	(1,628.32)	(1,237.20)
Net Cash generated from Operating Activities [A]	5,768.02	5,147.40
B] Cash Flows from Investing Activities		
Payments for purchase of Property, Plant and Equipment, Other	(447.46)	(890.27)
Payment to purchase investments	(7,350.25)	(5,400.30)
Process on sales of investments	4,217.80	5,664.33
Interest received	8.21	4.12
Net cash used in Investing Activities [B]	(3,571.70)	(622.11)
C] Cash Flows from Financing Activities		
Payment for Buy-back of Equity Shares	-	(2,445.86)
Payment of Lease Liabilities	(476.40)	(417.88)
Dividends paid on Equity Shares	(1,957.06)	(1,406.63)
Interest paid	(50.73)	(30.00)
Net cash (used in)/ generated from Financing Activities [C]	(2,484.19)	(4,300.39)
Net increase / (decrease) in Cash and Cash Equivalents [A+B+C]	(287.87)	224.90
Cash and Cash Equivalents at the beginning of the year	1,010.06	785.16
Cash and Cash Equivalents at the end of the year	722.19	1,010.06
Net increase / (decrease) in Cash and Cash Equivalents	(287.87)	224.90

Notes:

The above Cash Flow Statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (Ind AS 7) - Statement of Cash Flows.

In terms of our Report attached**For Khanna & Panchmia**

Chartered Accountants
 Firm Reg.No:136041W

Digitally signed
 by Devendra
 Ravindra
 Khanna
 Date: 2026.04.29
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Devendra Khanna
 Partner
 Membership No. 38987

**BHARAT
 PURI**

BHARAT PURI
 Director
 DIN- 02173566

FOR AND ON BEHALF OF THE BOARD OF DIRECTORS

Digitally signed by
 Apurva
 Narendrakumar
 Parekh
 Date: 2026.04.29
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APURVA NARENDRAKUMAR PAREKH
 Director
 DIN- 00111366

**CHARMI
 ATUL
 KANOJIA**

Charmi Kanojia
 Company Secretary
 Membership No. A38520

Place: Mumbai
 Date : 29th April 2026

ICA PIDILITE PRIVATE LIMITED

Statement of changes in Equity for the year ended 31st March 2026

	(Amount in Rs. lacs)
a. Equity Share Capital	
Balance at March 31, 2024	666.19
Changes in equity share capital during the year	
- Buyback of equity shares during the year	(54.61)
Balance at Mar 31, 2025	611.58
Changes in equity share capital during the year	
- Issue of equity shares during the year	
- Buyback of equity shares during the year	
Balance at March 31, 2026	611.58

	Reserves and Surplus			Total
	Securities Premium Account	Capital redemption reserves	Retained Earnings	
b. Other Equity				
Balance at March 31, 2024	22,387.75	64.37	1,168.72	23,620.84
Profit/(Loss) for the year			2,944.01	2,944.01
Premium on Share Buyback	(2,293.70)			(2,293.70)
Transfer to Capital Redemption reserves	(54.61)	54.61		
Amount transfer to Capital redemption reserves on buyback of shares				
Tax on Issue of equity shares during the year				
Other comprehensive income for the year, net of income tax			(97.55)	(97.55)
Payment of Dividends			(9.89)	(9.89)
Balance at March 31, 2025	20,039.44	118.98	(1,406.63)	(1,406.63)
Profit/(Loss) for the year			2,598.66	22,757.08
Premium on Share Buyback			3,530.17	3,530.17
Transfer to Capital Redemption reserves				
Amount transfer to Capital redemption reserves on buyback of shares				
Tax on Issue of equity shares during the year				
Other comprehensive income for the year, net of income tax			(1.39)	(1.39)
Payment of Dividends			(1,957.06)	(1,957.06)
Balance at March 31, 2026	20,039.44	118.98	4,170.38	24,328.80

(Amount in Rs. lacs)

ICA PIDILITE PRIVATE LIMITED**Notes forming part of financial statements****1.0 Corporate Information**

ICA Pidilite Private Limited (Referred to as "The company") is engaged in the business of Woodcoatings & Woodfinishes. The Company is a Private Limited company incorporated and domiciled in India and having its registered office situated at 403 / 404, 4th floor, Satellite Silver Building, Near Marol Metro Station, Andheri Kurla Road, Andheri (East), Mumbai – 400059. The company is a Joint venture between Pidilite Industries Ltd (PIL Group) and Industria Chimica Adritica Spa (ICA), Italy, wherein PIL group is holding 50% of its share holding and 45% of share holding is held by ICA, Italy. In May 2018, the company has acquired the Woodfin Business from Pidilite Industries Ltd.

2.0 Significant Accounting Policies**2.1 Basis of preparation and presentation**

The financial statements of the company have been prepared in accordance with the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Companies Act, 2013 ('Act') read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Indian Accounting Standards) Amendment Rules, 2016.

The financial statements have been prepared under the historical cost convention except for the following items which are measured as –

- a. Certain Financial Assets / Liabilities – at Fair value.

The financial statements are presented in Indian Rupees (INR) and all values are rounded to the nearest Lacs, except otherwise indicated.

2.2 Revenue recognition

Revenue is recognised when the company performance obligation is satisfied. The primary performance obligation is satisfied upon shipment or dispatch of products to the customers, which is also when the control of products is transferred. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at the Fair Value of the consideration received or receivable, net of returns, rebates and discounts.

Sale of goods

Revenue from sale of goods is recognised when all significant risk and rewards of ownership of the goods are transferred to the buyer, which generally coincides with dispatch of goods. It excludes GST. It is measured at fair value of consideration received or receivable, net of returns, rebates and discounts.

2.3 Leasing

The company at the inception of a contract, assesses whether the contract is a lease or not lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a time in exchange for a consideration.

2.3.1 Company as Lessee

The Company's lease asset classes primarily consist of leases for buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether: (i) the contract involves the use of an identified asset, (ii) the Company has substantially all of the economic benefits from use of the asset through the period of the lease and (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short-term leases) and low value leases. For these short-term and low value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

ICA PIDILITE PRIVATE LIMITED

Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. Right-of-use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cashflows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of these leases. Lease liabilities are remeasured with a corresponding adjustment to the related Right-of-use asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing activity under cash flows.

2.4 Foreign currencies

In preparing the financial statements of the company, transactions in currencies other than the company's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items (including financial assets and liabilities) denominated in foreign currencies are retranslated at the rates prevailing at that date. Gains or losses arising from these translations are recognised in the statement of Profit and Loss.

2.5 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax. Significant judgements are involved in estimating budgeted profits for the calculation of advance tax and deferred tax, and determining provision for income taxes and uncertain tax positions.

2.5.1 Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's current tax is calculated using applicable tax rates that have been enacted or substantively enacted by the end of the reporting period and the provisions of the Income Tax Act, 1961 and other tax laws, as applicable.

2.5.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

Deferred tax liabilities are recognised for taxable temporary differences. It is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

2.5.3 Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.6 Property, plant and equipment

2.6.1 Property, plant and equipment acquired separately

Freehold land is stated at cost and not depreciated. Buildings, plant and machinery, vehicles, furniture and office equipments are stated at cost less accumulated depreciation and accumulated impairment losses, if any.

Cost of an item of property, plant and equipment comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its working condition for its intended use and estimated costs of dismantling and removing the item and restoring the site on which it is located.

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost of such self-constructed item includes professional fees. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is recognised in profit or loss in the year of occurrence.

2.6.2 Capital Work-in-progress

Properties in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Such properties are classified and capitalised to the appropriate categories of Property, Plant and Equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

2.6.3 Depreciation

Depreciation is provided so as to write off the cost of assets (other than freehold land and Capital work in progress) less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Based on the technical evaluation, the Company estimates useful lives of items of property, plant and equipment which are different from the useful life prescribed in Schedule II to the Companies Act, 2013. Estimated useful lives of the property, plant and equipment are as follows:

Type of Assets	Useful Life
Buildings	30 years
Plant & Machinery	1-20 Years
Vehicles	8-10 Years
Furniture & Fixtures	5-10 Years
Office Equipments	3-6 Years

2.7 Intangible Assets

2.7.1 Intangible assets acquired in a business combination

Intangible assets acquired in a business combination and recognised separately from goodwill are reported at cost less accumulated amortisation & accumulated impairment losses, if any. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

2.7.2 Useful lives of intangible assets

Estimated useful lives of the Intangible assets are as follows:

Type of Assets	Useful Life
Trade Mark	10 Years
Computer Software	3-6 Years
Technology Transfer	10 Years
Business Right in the Form of Technical Knowledge for Product Usage	10 Years
Non Compete Fees	10 Years
Commercial knowhow	10 Years
Commerical Right in the Form of Marketing Exclusivity	10 Years

2.7.3 Goodwill

Goodwill is measured as the excess of the sum of the consideration transferred over the net of acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Company's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination. A cash generating unit to which goodwill has been allocated is tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata based on the carrying amount of each assets in the unit. Any impairment loss for goodwill is recognised directly in Statement of Profit and Loss. An impairment loss recognised for goodwill is not reversed in subsequent periods.

ICA PIDILITE PRIVATE LIMITED**2.7.4 Impairment of tangible and intangible assets other than goodwill**

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired. Intangible assets with indefinite useful lives are tested for impairment annually at the cash generating unit level. The assessment of indefinite useful life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Recoverable amount is the higher of fair value less costs of disposal and value in use.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

2.7.5 Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

2.8 Inventories

Inventories are valued at lower of cost and net realisable value. Cost of inventories is determined on weighted average basis.

Cost for this purpose includes cost of direct materials, direct labour and appropriate share of overheads.

Net realisable value represents the estimated selling price in the ordinary course of business less all estimated costs of completion and estimated costs necessary to make the sale.

Obsolete, defective, unserviceable and slow / non-moving stocks are duly provided for and valued at net realisable value.

2.9 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

Provisions (excluding retirement benefits & Earn out Compensation) are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Contingent liabilities are not recognised but disclosed in the Notes to the Financial Statements.

Contingent assets are not recognised but disclosed in the Notes to the Financial Statements, where an inflow of economic benefits is probable.

ICA PIDILITE PRIVATE LIMITED**2.10 Financial instruments**

Financial assets and financial liabilities are recognised when the company becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

2.10.1 Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Debt instruments that meet conditions based on purpose of holding assets and contractual terms of instrument are subsequently measured at amortised cost using effective interest method. All other financial assets are measured at fair value.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other income" line item.

2.10.2 Impairment of financial assets

The Company applies expected credit loss model for recognizing impairment loss on financial assets like trade receivables, financial assets measured at amortised cost, lease receivables and other contractual rights to receive cash or other financial assets. Expected credit losses are weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive, discounted at original effective rate of interest.

For Trade receivables, the Company measures loss allowance at an amount equal to lifetime expected credit losses. The Company computes expected credit loss allowance based on a provision matrix which takes into account historical credit loss experience and adjusted for forward-looking information.

2.10.3 Financial Liabilities

All financial liabilities are measured at amortised cost using effective interest method at the end of subsequent reporting periods. Interest expense is included in the Finance costs line item.

2.10.4 Derecognition of financial assets and liabilities

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

2.10.5 Derivative financial instruments

The Company enters into foreign exchange forward contracts to manage its exposure to foreign exchange rate risks. Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently remeasured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in profit or loss immediately.

2.11 Cash and cash equivalents (for purposes of Cash Flow Statement)

Cash and cash equivalents for the purpose of cash flow statement comprise cash at bank, cash in hand and short- term investments net of bank overdrafts with an original maturity of three months or less.

2.11.1 Cash Flow Statement

Cash flows are reported using the indirect method, whereby profit / loss before tax for the period is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments. Cash Flows from operating, investing and financing activities of the Company are segregated.

Cash and Cash Equivalents for the purpose of Cash Flow Statement comprise of cash at bank, cash in hand and short- term deposits with an original maturity of three months or less. as reduced by bank overdrafts.

2.12 Employee benefits

Employee benefits include Provident Fund, Employee State Insurance Scheme, Gratuity Fund, Compensated Absences, Employee Medical Insurance and Anniversary Awards.

2.12.1 Defined contribution plans

The Company's contribution to Provident Fund and Employee State Insurance Scheme are considered as defined contribution plans and are charged as an expense based on the amount of contribution required to be made and when services are rendered by the employees.

2.12.2 Defined benefit plans

For defined benefit plans in the form of Gratuity Fund, the cost of providing benefits is determined using the Projected Unit Credit method, with actuarial valuations being carried out at each balance sheet date. Re-measurement, comprising actuarial gains and losses and the return on plan assets (excluding net interest) is reflected immediately in the Balance Sheet with a charge or credit recognised in Other comprehensive income in the period in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognised immediately for both vested and the non-vested portion. The retirement benefit obligation recognised in the Balance Sheet represents the present value of the defined benefit obligation, as reduced by the fair value of scheme assets. Any asset resulting from this calculation is limited taking into account the present value of available refunds and reductions in future contributions to the schemes.

2.12.3 Short term and other long term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

ICA PIDILITE PRIVATE LIMITED

2.13 Earnings per Share

The Company presents basic and diluted earnings per share ("EPS") data for its equity shares. Basic EPS is calculated by dividing the profit or loss attributable to equity shareholders of the Company by the weighted average number of equity shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to equity shareholders and the weighted average number of equity shares outstanding.

2.14 Critical accounting judgements and key sources of estimation uncertainty

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies, reported amounts of assets, liabilities, income and expenses, and accompanying disclosures, and the disclosure of contingent liabilities. Application of accounting policies that require critical accounting estimates involving complex and subjective judgements and the use of assumptions in these financial statements. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. The effect of change in an accounting estimate is recognised prospectively in the period of change, if the change affects that period only or in the period of the change and future periods if the change affects both current and future periods.

2.15 Employee related provisions

The costs of long term and short term employee benefits are estimated using assumptions by the management. These assumptions include rate of increase in compensation levels, discount rates, expected rate of return on assets and attrition rates.

ICA PIDILITE PRIVATE LIMITED
Notes forming part of financial statements

3. Property, plant and equipment (Amount in Rs. lacs)

Carrying amounts of:	31st March 2026	31st March 2025
Freehold land	1,049.51	1,049.51
Building & Civil	3,879.35	3,904.80
Plant & Machinery	3,035.01	3,408.51
Vehicles	4.50	7.35
Furniture & Fixtures	90.56	102.44
Office Equipments	163.39	194.62
Total	8,222.32	8,667.23

Cost (Gross Block)	Freehold Land	Building	Plant & Machinery	Vehicles	Furniture & Fixtures	Office Equipment	Total
Balance at March 31, 2024	1,049.51	4,634.41	5,171.94	24.07	222.18	412.49	11,514.60
Acquisitions	-	234.32	634.57	-	26.88	64.96	960.73
Disposal / Adjustment	-	-	-	-	(3.66)	(8.27)	(11.93)
Balance at March 31, 2025	1,049.51	4,868.73	5,806.51	24.07	245.40	469.18	12,463.40
Acquisitions	-	217.44	220.23	-	20.03	33.92	491.62
Disposal / Adjustment	-	-	(1.30)	-	(10.25)	-	(11.55)
Balance at March 31, 2026	1,049.51	5,086.17	6,025.44	24.07	255.18	503.10	12,943.47

Accumulated depreciation	Freehold Land	Building	Plant & Machinery	Vehicles	Furniture & Fixtures	Office Equipment	Total
Balance at March 31, 2024	-	754.20	1,882.69	13.85	121.16	203.63	2,975.53
Depreciation expense	-	209.74	515.32	2.86	24.21	78.79	830.92
Disposal / Adjustment	-	-	-	-	(2.40)	(7.86)	(10.26)
Balance at March 31, 2025	-	963.94	2,398.01	16.71	142.97	274.56	3,796.19
Depreciation expense	-	242.88	593.23	2.86	28.15	65.15	932.27
Disposal / Adjustment	-	-	(0.81)	-	(6.50)	-	(7.31)
Balance at March 31, 2026	-	1,206.82	2,990.43	19.57	164.62	339.71	4,721.15

Carrying amount (Net Block)	Freehold Land	Building	Plant & Machinery	Vehicles	Furniture & Fixtures	Office Equipment	Total
Balance at March 31, 2024	1,049.51	3,880.21	3,289.25	10.22	101.02	208.86	8,539.07
Additions	-	234.32	634.57	-	26.88	64.96	960.73
Adjustment/Disposal	-	-	-	-	(1.26)	(0.41)	(1.67)
Depreciation expense	-	209.74	515.32	2.86	24.21	78.79	830.92
Balance at March 31, 2025	1,049.51	3,904.79	3,408.50	7.36	102.43	194.62	8,667.21
Additions	-	217.44	220.23	-	20.03	33.92	491.62
Adjustment/Disposal	-	-	(0.49)	-	(3.75)	-	(4.24)
Depreciation expense	-	242.88	593.23	2.86	28.15	65.15	932.27
Balance at March 31, 2026	1,049.51	3,879.35	3,035.01	4.50	90.56	163.39	8,222.32

ICA PIDILITE PRIVATE LIMITED

3a. Right of use assets

(Amount in Rs. lacs)

Carrying amounts of	As at 31st March 2026	As at 31st March 2025
Other Building	520.49	706.22
Plant & equipment	8.38	11.83
TOTAL	528.87	718.05

Cost (Gross block)	Other Building	Plant & equipment	Total
Balance at March 31, 2024	1,996.32	29.45	2,025.77
Other Additions	84.14	-	84.14
Balance at March 31, 2025	2,080.46	29.45	2,109.91
Other Additions	203.37	-	203.37
Disposal/Adjustments	-	-	-
Balance at March 31, 2026	2,283.83	29.45	2,313.28

Accumulated amortisation and impairment	Other Building	Plant & equipment	Total
Balance at March 31, 2024	1,020.22	14.15	1,034.37
Depreciation expenses	354.03	3.46	357.49
Balance at March 31, 2025	1,374.25	17.61	1,391.86
Depreciation expenses	389.09	3.46	392.55
Other Deletions	-	-	-
Balance at March 31, 2026	1,763.34	21.07	1,784.41

Carrying amount (Net Block)	Other Building	Plant & equipment	Total
Balance at March 31, 2024	976.10	15.29	991.39
Other Additions	84.14	-	84.14
Depreciation expenses	354.03	3.46	357.49
Balance at March 31, 2025	706.21	11.83	718.04
Other Additions	203.37	-	203.37
Other Deletions	389.09	3.46	392.54
Balance at March 31, 2026	520.49	8.38	528.87

ICA PIDILITE PRIVATE LIMITED
Notes forming part of financial statements

4. Capital Work in Progress

As at 31st March 2026

(Amount in Rs. lacs)

CWIP (including Group Company)	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	14.06	-	-	-	14.06
Projects temporarily suspended	-	-	-	-	-

As at 31st March 2025

CWIP (including Group Company)	Amount in CWIP for a period of				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	61.05	-	-	-	61.05
Projects temporarily suspended	-	-	-	-	-

4a. Capital Work in Progress

As at 31st March 2026

Particulars	Mar-26	Mar-25
Opening Balance	61.05	15.84
Additions during the year	440.15	1,061.24
Capitalised during the year	487.14	1,016.03
Closing Balance	14.06	61.05

ICA PIDILITE PRIVATE LIMITED
Notes forming part of financial statements

	(Amount in Rs. lacs)	
	31st March 2026	31st March 2025
Goodwill		
Cost	207.87	207.87
Accumulated impairment losses	-	-
Total	207.87	207.87

	31st March 2026	31st March 2025
Cost		
Balance at beginning of year	207.87	207.87
Additional amounts recognised during the year	-	-
Balance at end of year	207.87	207.87

6. Other Intangible assets

	31st March 2026	31st March 2025
Carrying amounts of		
Trade Mark	226.44	816.25
Computer Software	39.57	39.85
Technical Knowhow	300.57	746.82
Non Compete Fees	0.41	5.41
Commercial knowhow	235.85	439.27
Commerical Right in the Form of Marketing Exclusivity	20.91	275.22
Balance at end of year	823.75	2,322.82

Cost (Gross block)	Trade Mark	Computer Software	Technical Knowhow	Non Compete Fees	Commercial knowhow-Distribution Network	Commerical Right in the Form of Marketing Exclusivity	Total
Balance at March 31, 2024	3,444.21	350.91	4,462.65	50.00	4,487.48	2,543.12	15,338.37
Other Additions	-	17.91	-	-	-	-	17.91
Other Deletions	-	-	-	-	-	-	-
Balance at March 31, 2025	3,444.21	368.82	4,462.65	50.00	4,487.48	2,543.12	15,356.28
Other Additions	-	11.93	-	-	-	-	11.93
Other Deletions	-	-	-	-	-	-	-
Balance at March 31, 2026	3,444.21	380.75	4,462.65	50.00	4,487.48	2,543.12	15,368.21

Accumulated amortisation and impairment	Trade Mark	Computer Software	Technical Knowhow	Non Compete Fees	Commercial knowhow-Distribution Network	Commerical Right in the Form of Marketing Exclusivity	Total
Balance at March 31, 2024	2,038.18	317.89	3,269.58	39.59	3,599.39	2,013.58	11,523.60
Amortisation expense	344.41	11.08	446.25	5.00	448.81	254.31	1,509.86
Disposal / Adjustment	-	-	-	-	-	-	-
Balance at March 31, 2025	2,382.60	328.97	3,715.83	44.59	4,048.20	2,267.89	13,023.46
Amortisation expense	344.41	12.21	446.25	5.00	448.81	254.31	1,510.99
Disposal / Adjustment	-	-	-	-	-	-	-
Balance at March 31, 2026	2,727.00	341.18	4,162.08	49.59	4,497.02	2,522.20	14,544.45

Carrying amount (Net Block)	Trade Mark	Computer Software	Technical Knowhow	Non Compete Fees	Commercial knowhow-Distribution Network	Commerical Right in the Form of Marketing Exclusivity	Total
Balance at March 31, 2024	915.26	33.02	1,193.07	10.41	1,133.47	529.53	3,814.76
Disposal / Adjustment/Addition	-	17.91	-	-	-	-	17.91
Amortisation expense	344.41	11.08	446.25	5.00	448.81	254.31	1,509.86
Balance at March 31, 2025	570.85	39.85	746.82	5.41	684.66	275.22	2,322.81
Disposal / Adjustment/Addition	-	-	-	-	-	-	-
Amortisation expense	344.41	12.21	446.25	5.00	448.81	254.31	1,510.99
Balance at March 31, 2026	226.44	39.57	300.57	0.41	235.85	20.91	823.75

ICA PIDILITE PRIVATE LIMITED
Notes forming part of financial statements

7 Other Financial Assets-Non Current

(Amount in Rs. lacs)

	As at 31.03.2026	As at 31.3.2025
Unsecured, considered good		
Security deposits	190.20	217.03
TOTAL	190.20	217.03

8 Other Non current Non financial Assets

	As at 31.03.2026	As at 31.3.2025
Advance to Capital Vendors	29.13	39.20
TOTAL	29.13	39.20

9 Inventories (At lower of cost and net realizable value)

	As at 31.03.2026	As at 31.3.2025
Raw Material & Packing Material *	2,317.32	2,312.14
Stock in Trade	1,740.22	1,486.16
Finished Goods	1,019.85	1,206.11
TOTAL	5,077.39	5,004.41

* Includes Goods in transit.

a. The cost of inventory recognized as an expenses includes Rs.765.24 Lacs in respect of write-downs of inventory to net realisable value.

10 Financial Assets - Investments - Current

	As at 31.03.2026		As at 31.3.2025	
	Qty	Amt in Lacs	Qty	Amt in Lacs
Current Investments (at fair value)				
Investments in Mutual funds				
Units of-HSBC-HSBC Ultra Short term Duration fund-Dir Growth	36,227	519.84	36,227	487.98
Units of-ICICI-Equity Arbitrage Fund-Drt Growth	25,88,744	998.76	17,95,848	649.18
Units of-Kotak-Kotak Equity Arbitrage Fund - Direct Plan - Growth	25,88,880	1,088.09	12,33,818	485.54
Units of-SBI-Arbitrage Opp.Fund-Direct plan-Growth	23,66,965	892.59	12,66,893	447.38
Units of Kotak Bond short term growth direct plan	9,41,431	560.60	9,41,431	527.64
Units of Aditya Birla ABSL Banking & PSU Debit Fund-Gr.Direct	1,48,021	581.44	1,48,021	550.88
Units of Aditya Birla ABSL Money Manager Fund Gr-Direct	1,12,949	442.95	1,38,542	509.38
Units of Tata Money Market-Direct growth	17,335	873.51	11,312	533.52
Units of Tata Arbitrage Fund-Direct plan Growth	33,51,075	531.93	33,51,075	497.32
Units of Kotak Low duration-Direct growth	-	-	12,858	458.57
Units of DSP Saving Fund-Dir Growth	14,17,216	803.90	7,60,934	405.16
Units of ABSL Corporate Bond Fund- Direct Growth	5,11,093	602.71	5,11,092.90	574.73
Units of HDFC Money market fund-Direct Plan Growth option	15,977	974.99	10,205.03	583.40
Units of-ICICI Prudential Money Market Fund-Dir.Growth	1,17,607	472.80	1,78,326.59	671.70
Units of-ICICI Prudential Corporate Bond Fund- Direct Growth	-	-	4,97,814.49	152.09
Units of HDFC Corporate Bond Fund- DP	16,24,538	554.51	-	-
Units of DSP Income Plus Arbitrage Fund of Fund-Direct Growth	19,78,120	459.21	-	-
Units of SBI short term Debt Fund- Direct plan Growth	12,84,413	454.85	-	-
Units of Kotak Income Plus Arbitrage Omni FOF Direct Growth	31,51,690	405.10	-	-
TOTAL		11,217.78		7,534.47

11 Trade Receivables

(Amount in Rs. lacs)

	As at 31.03.2026	As at 31.3.2025
Secured, Considered good	894.30	522.07
Unsecured, Considered good	9,343.79	8,548.21
Less: Allowance for expected credit loss	(162.83)	(154.22)
Unsecured, Credit Impaired	214.69	214.69
Less: Allowance for expected credit loss	(214.69)	(214.69)
TOTAL	10,075.26	8,916.06

The average credit period on sales of goods is 60 days. No interest is charged on trade receivables.

Ageing of Trade Receivables
As at 31st March'2026

Particulars	Note due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months-1 Year	1-2 Years	2-3 Years	More than 3 years	
(i) Undisputed Trade receivables – considered good	9,319.73	760.9475	16.72	34.62	82.22	23.85	10,238.09
(ii) Undisputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
(iii) Disputed Trade Receivables considered doubtful	-	-	-	-	-	214.69	214.69
Total	9,319.73	760.9475	16.72	34.62	82.22	238.54	10,452.78

As at 31st March'2025

Particulars	Note due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months-1 Year	1-2 Years	2-3 Years	More than 3 years	
(i) Undisputed Trade receivables – considered good	8,343.04	490.0549	119.10	91.92	6.15	20.01	9,070.28
(ii) Undisputed Trade Receivables – considered doubtful	-	-	-	-	-	-	-
(iii) Disputed Trade Receivables considered doubtful	-	-	-	-	-	214.69	214.69
Total	8,343.04	490.0549	119.10	91.92	6.15	234.69	9,284.97

12 Cash and Cash Equivalents

	As at 31.03.2026	As at 31.3.2025
Cash on Hand	0.0123	0.01
Balances with banks		
In Fixed Deposits	499.0641	980.11
In Current Account	223.1188	29.94
TOTAL	722.1852	1,010.06

Cash and cash equivalents as above	722.1852	1,010.06
Balance as per cash flow statement	722.1852	1,010.06

Cash Credit limit with ICICI Bank Ltd for Rs.25 Crores hypothecated against stock and book debts.

13 Loans

	As at 31.03.2026	As at 31.3.2025
Unsecured		
Loans to Staff- Considered Good	73.63	121.54
Considered Doubtful	12.74	22.22
	86.37	143.76
Less: Allowances for Expected Credit Loss	12.74	22.22
TOTAL	73.63	121.54

14 Current Tax Assets (net)

	As at 31.03.2026	As at 31.3.2025
Income tax assets ((net of Advance Tax Rs.1519 Lacs))	24.8046	-
(Net of Advance Tax Rs. 1175 Lacs)		
TOTAL	24.8046	-

15 Other Current Assets (Non Financial)

	As at 31.03.2026	As at 31.3.2025
Unsecured, considered good		
Prepaid Expenses	49.77	106.16
Balances with Government Authorities	560.98	1,091.97
Advance to Suppliers/others	738.09	556.83
Others	11.36	-
TOTAL	1,360.20	1,754.96

0.00

16 Equity Share Capital

	(Amount in Rs. lacs)	
	As at 31.03.2026	As at 31.03.2025
Authorised Capital:		
90,00,000 Equity Shares of Rs.10 each (90,00,000 Equity shares @ Rs.10 Each)	900.00	900.00
TOTAL	900.00	900.00
Issued, Subscribed and Paid up Capital:		
61,15,800 Equity Shares of Rs10 each, fully paid-up (61,15,800 Equity shares of Rs 10 each,fully paid up)	611.58	611.58
TOTAL	611.58	611.58

a. Reconciliation of the number of shares and amount outstanding at the beginning and at the end of the reporting period

	As at 31.03.2026		As at 31.03.2025	
	Number of Shares	Rs.	Number of Shares	Rs.
Equity Shares				
Shares outstanding at the beginning of the year	61,15,800	611.58	66,61,920	666.19
Buyback during the year	-	-	(5,46,120)	(54.61)
Shares issued during the year	-	-	-	-
Shares outstanding at the end of the year	61,15,800	611.58	61,15,800	611.58

b. Terms/Rights attached to Equity Shares

The Company has only one class of equity shares having a par value of 10/- per share. Each holder of equity shares is entitled to one vote per shares.

c. Details of shareholders holding more than 5% shares in the Company:

	As at 31.03.2026		As at 31.03.2025	
	No. of Shares held	% of Holding	No. of Shares held	% of Holding
Pidilite Industries Ltd	30,04,802	49.13%	30,04,802	49.13%
Fevicol Industries Ltd	53,095	0.87%	53,095	0.87%
Industria Chimica Adritica Spa	27,52,110	45.00%	27,52,110	45.00%
Pratik Mahendra Mehta	3,05,790	5.00%	3,05,790	5.00%

d. No equity shares were allotted without payment being received in cash.

e. Details of changes during the year in shareholding of the company.

Promoter Name	No. of Shares	% of Holding	% change during the year
Pidilite Industries Ltd	30,04,802	49.13%	0.00%
Fevicol Industries Ltd	53,095	0.87%	0.00%
Industria Chimica Adritica Spa	27,52,110	45.00%	0.00%
Pratik Mahendra Mehta	3,05,790	5.00%	0.00%
Pidilite Industries Limited jointly with A N Parekh	1	0.00%	0.00%
Pidilite Industries Limited jointly with A B Parekh	1	0.00%	0.00%
Pidilite Industries Limited jointly with B O Mehta	-	0.00%	-100.00%
Pidilite Industries Limited jointly with Sandeep Batra	1	0.00%	100.00%

17 Other Equity

	As at 31.03.2026	As at 31.03.2025
	Securities Premium Account	
Balance as per last financial statements	20,039.44	22,387.75
Less : Shares buyback during the year	-	2,293.70
Less : Transfer to Capital Redemption reserves	-	54.61
Closing Balance	20,039.44	20,039.44
Capital Redemption Reserves		
Balance as per last financial statements	118.98	64.37
Add : Shares buyback during the year	-	54.61
Closing Balance	118.98	118.98
Retained Earnings		
Balance as per last financial statements	2,598.66	1,168.73
Add: Profit / (Loss) for the year	3,528.78	2,934.12
Less: Tax on buyback of shares	-	97.55
Less: Dividend Paid	(1,957.06)	(1,406.63)
Closing Balance	4,170.38	2,598.66
TOTAL	24,328.80	22,757.08

18 Deferred Tax Liabilities (net)		(Amount in Rs. lacs)	
		As at	As at
		31.03.2026	31.03.2025
Deferred Tax Liabilities (net)		249.64	567.78
TOTAL		249.64	567.78

19 Provisions		As at	As at
		31.03.2026	31.03.2025
Provision for Employee Benefits (Refer Note 39)			
Gratuity		520.20	382.49
Compensated absences		236.54	170.30
TOTAL		756.74	552.79

20 Trade Payables		As at	As at
		31.03.2026	31.03.2025
Trade Payables			
Total Outstanding dues to Micro Enterprises & Small Enterprises (Refer Note 40)		1,062.78	1,459.51
Total Outstanding dues to creditors other than Micro Enterprises & Small Enterprises		3,660.43	2,910.49
TOTAL		4,723.21	4,370.00

Ageing of trade payables**As at 31st March'2026**

Particulars	Outstanding for following periods from due date of payment				Total
	Not due	Less than 6 months	6 months -1 Year	1-2 years	
(i) Undisputed dues - total outstanding dues of micro enterprises and small enterprises	1,062.78	-	-	-	1,062.78
(ii) Undisputed dues - total outstanding dues of creditors other than micro enterprises small enterprise	3,649.16	-	11.18	0.09	3,660.43
Total	4,711.94	-	11.18	0.09	4,723.21

As at 31st March'2025

Particulars	Outstanding for following periods from due date of payment				Total
	Not due	Less than 6 months	6 months -1 Year	1-2 years	
(i) Undisputed dues - total outstanding dues of micro enterprises and small enterprises	1,458.80	0.71	-	-	1,459.51
(ii) Undisputed dues - total outstanding dues of creditors other than micro enterprises small enterprise	2,838.70	2.08	69.31	0.40	2,910.49
Total	4,297.50	2.79	69.31	0.40	4,370.00

21 Other Current Financials Liabilities		As at	As at
		31.03.2026	31.03.2025
Trade/ Security Deposit received		894.30	652.48
Liabilities for Expenses		5,275.62	5,127.06
Employee related liabilities		474.59	304.98
Payables on purchase of fixed assets		29.24	34.46
Other Current Liabilities		-	9.91
TOTAL		6,673.75	6,128.89

22 Other Current Non Financial Liabilities

	As at 31.03.2026	As at 31.03.2025
Advance from customers	20.36	18.73
Statutory Remittances*	495.36	581.01
TOTAL	515.72	599.74

* includes TDS & GST

23 Current Provisions

	As at 31.03.2026	As at 31.03.2025
Provision for Employee Benefits (Refer Note 39)		
Gratuity	56.49	26.16
Compensated absences	44.93	33.14
TOTAL	101.42	59.30

24 Current Tax Liabilities (net)

	As at 31.03.2026	As at 31.03.2025
Provision for Tax (net of Advance Tax Rs.1519 Lacs)	-	106.40
(Net of Advance Tax Rs. 1175 Lacs)		
TOTAL	-	106.40

ICA PIDILITE PRIVATE LIMITED

Notes forming part of financial statements.

25 Revenue From Operations

		(Amount in Rs. lacs)	
		For the year ended 31.3.2026	For the year ended 31.03.2025
Revenue From Operations			
Sale of Products			
Finished Goods		34,349.25	31,810.67
Traded Goods		5,171.46	5,408.89
	TOTAL (A)	39,520.71	37,219.56
Other Operating Revenue			
Scrap Sales		34.56	45.45
	TOTAL (B)	34.56	45.45
Revenue from operations (A+B)			
	TOTAL	39,555.27	37,265.01

26 Other Income

		For the year ended 31.3.2026	For the year ended 31.03.2025
Interest on:			
Bank Deposit		8.21	4.12
Net Gain on Sale of :			
Net gain on sale of current investments		225.33	295.70
Other Non-Operating Income:			
Sales of Power Generated		12.86	16.77
Commission Received		16.15	13.44
Net gain/(loss) arising on financial assets / Liabilities designated as at FVTPL			
Current Investments		325.53	183.31
Derivative Asset/Liabilities		21.27	-
Miscellaneous Income		45.24	80.27
Warehousing Storage Income		10.24	12.94
Provision for Doubtful Debts		0.88	-
	TOTAL	665.71	606.55

27 Cost of Materials Consumed

		For the year ended 31.3.2026	For the year ended 31.03.2025
Inventory at the beginning of the year		2,312.14	2,276.58
Add : Purchases *		16,225.64	15,679.69
		18,537.78	17,956.27
Less : Inventory at the end of the year *		2,317.32	2,312.14
	TOTAL	16,220.46	15,644.13

* Includes Goods in transit

ICA PIDILITE PRIVATE LIMITED

Details of Materials Consumed

		(Amount in Rs. lacs)	
		For the year ended 31.3.2026	For the year ended 31.03.2025
Chemicals		16,220.46	15,644.13
	TOTAL	16,220.46	15,644.13

28 Details of Purchase of Stock in Trade

		For the year ended 31.3.2026	For the year ended 31.03.2025
Chemicals		3,870.46	4,631.48
	TOTAL	3,870.46	4,631.48

29 Change in Inventories of Finished Goods, Work in Progress and Stock in Trade

		For the year ended 31.3.2026	For the year ended 31.03.2025
Inventories at end of the year			
Stock-in-Trade		1,740.22	1,486.16
Finished Goods		1,019.85	1,206.11
	(A)	2,760.07	2,692.27
Inventories at beginning of the year			
Stock-in-Trade		1,486.16	1,022.10
Finished Goods		1,206.11	1,038.01
	(B)	2,692.27	2,060.11
	(B)-(A)	(67.80)	(632.16)
	TOTAL	(67.80)	(632.16)

30 Employee Benefits Expense

		For the year ended 31.3.2026	For the year ended 31.03.2025
Salaries and Wages		5,677.38	5,042.52
Contribution to Provident and Other Funds		238.66	220.41
Gratuity		201.88	72.84
ESOP*		25.58	13.11
Staff Welfare Expenses		89.16	116.77
	TOTAL	6,232.66	5,465.65

* ESOP given by Parent Company to our employee. The value of cross charges shown above

31 Finance Costs

		For the year ended 31.3.2026	For the year ended 31.03.2025
Interest expense on:			
Interest on lease liabilities		58.44	74.68
Others		50.73	30.00
	TOTAL	109.17	104.68

ICA PIDILITE PRIVATE LIMITED

32 Depreciation and Amortization Expense

	(Amount in Rs. lacs)	
	For the year ended 31.3.2026	For the year ended 31.03.2025
Depreciation on Tangible Assets (Refer Note 3)	932.27	830.92
Amortization of Intangible Assets (Refer Note 6)	1,511.00	1,509.87
Depreciation on right of use assets (Refer note 3a)	392.54	357.49
TOTAL	2,835.81	2,698.28

33 Other Expenses

	For the year ended 31.3.2026	For the year ended 31.03.2025
Clearing, Forwarding and Octroi Duty	881.58	762.31
Rent	46.83	41.83
Rates and Taxes	22.85	100.99
Insurance	74.81	61.89
License fees	0.33	3.75
Repairs & Maintenance		
Buildings	10.74	6.96
Machinery	26.67	18.95
Others(Repairs)	55.27	27.96
Royalty expenses	21.63	2.09
Directors' Fees	5.20	4.50
Advertisement and Publicity	2,640.18	2,488.26
Legal, Professional and Consultancy fees	146.98	113.94
Donations	5.00	5.00
Communication Expenses	99.49	96.92
Printing and Stationery	18.93	17.63
Travelling and Conveyance Expenses	871.49	957.72
Bad Debts	2.52	2.72
Provision for Doubtful Debts	-	97.00
Processing and Packing Charges	520.98	501.42
Payments to Auditor (Refer Note 41)	13.75	14.93
Corporate Social Responsibility Expenses (Refer Note 47)	85.60	74.34
Net gain/(loss) arising on financial assets/Liabilities designated as at FVTPL		
Derivative Asset/Liabilities	-	0.43
Net loss on foreign currency transactions and translation	92.56	43.78
Miscellaneous expenses	276.75	207.78
Contract Expenses	390.48	328.55
TOTAL	6,310.62	5,981.65

34 Other Comprehensive Income

	For the year ended 31.3.2026	For the year ended 31.03.2025
Actuarial Gains/(losses)	1.86	13.21
Tax effect on Other Comprehensive Income	(0.47)	(3.33)
TOTAL	1.39	9.89

ICA PIDILITE PRIVATE LIMITED
Notes forming part of financial statements

35 Contingent Liabilities and Commitments

		(Amount in Rs. Lacs)	
		As at 31st March, 2026	As at 31st March, 2025
A) Contingent liabilities not provided for:			
1	Guarantees given by Banks in favor of Customs Authorities For clearing goods under provisional assessment.	658.54	656.54
2	Claims against the Company not acknowledge as Debts comprise:		
	a. Custom Duty claim disputed by the Company related to classification.	833.21	833.21
	b. Custom Duty claim disputed by the Company related to Valuation	509.18	509.18
	c. Additional fine and penalty imposed on company, director and CEO	1,102.26	1,102.26
	d. Sales tax(GST) claims disputed by the company relating to issue of declaration forms and classifications.	697.66	180.66
B) Commitments:			
(a)	Estimated amount of contracts, net of advances, remaining to be executed for the acquisition of property, plant and equipment and not provided for	60.57	142.59
(b)	Other Commitments - Non Cancellable Operating Leases (Refer Note 43)	NIL	NIL

36 Segment information

The Company has determined its operating segment as Selling of Woodcoatings & Woodfinishes products, based on the information reported to the chief operating decision maker (CODM i.e. Managing Director of the Company) in accordance with the requirements of Indian Accounting Standard 108 - 'Operating Segment Reporting', notified under the Companies (Indian Accounting Standards) Rules, 2015.

37 Earnings Per Share (EPS)

The following reflects the Profit and Share data used in the Basic and Diluted EPS computations:

	As at 31st March, 2026	As at 31st March, 2025
Basic and Diluted:		
Total Operations for the year / period		
Profit for the year	3,530	2,944
Weighted average number of equity shares for calculating basic and diluted EPS	61,15,800	61,15,800
Par value per share	10	10
Earning per share (Basic and Diluted)	57.72	47.46

38 Related Party Transactions

List of Related Parties

- (i) **Holding Company**
Pidilite Industries Ltd
- (ii) **Company having significant influence**
Industria Chimica Adritica Spa (ICA)
Valspar (India) Coating Corporation Pvt Ltd
Sherwin-Williams Italy SRL
Sherwin-Williams (Vietnam) Limited
- (iii) **Fellow Subsidiary**
Tenax Pidilite India Pvt.Ltd
- (iv) **Key Management Personnel**
a. Shri Bharat Puri Director
b. Shri Prabhakar Jain Director
c. Shri Andrea Paniccia Director
d. Smt.Gira Jagdeesh Sardesai Independent Director
e. Shri Gautam Khurana Independent Director
f. Shri Apurva Narendrakumar Parekh Additional Director
g. Shri Peter Joseph Ippolito Director

Transactions with Related Parties are as follows :

	Nature of Transaction	2025-2026						2024-2025							
		Remuneration to Directors	Pidilite Industries Ltd	ICA	Tenax Pidilite India Pvt. Ltd	Valspar (India) Coating Corporation Pvt Ltd	Sherwin-Williams Italy SRL	Sherwin-Williams (Vietnam) Limited	Remuneration to Directors	Pidilite Industries Ltd	ICA	Tenax Pidilite India Pvt. Ltd	Valspar (India) Coating Corporation Pvt Ltd	Sherwin-Williams Italy SRL	Sherwin-Williams (Vietnam) Limited
a	Sales /Works Contract Income/Others (Excluding Taxes)	NIL	6,100.62	16.15	2.20	NIL	NIL	NIL	NIL	6,448.47	13.44	6.99	NIL	NIL	NIL
b	Purchases and Other Services Royalty Expenses on Products Purchase of Materials/SAP AMC/Others Services/Reimbursement Sitting Fees	NIL	NIL	21.63	NIL	NIL	27.57	NIL	736.76	2.09	2,695.95	NIL	NIL	NIL	NIL
c	Outstanding Balances : - Debtors including advances - Creditors - Net Receivable/(Payable)	NIL	1,484.99	8.28	1.08	-	-	-	10.31	12.16	0.01	0.01	-	-	-
d	Dividend Paid	NIL	961.54	880.68	1.08	(108.30)	(24.49)	(1,061.15)	1,207.60	(1,048.99)	0.01	0.01	(269.51)	(269.51)	NIL
g	Buyback paid	NIL	NIL	NIL	NIL	NIL	NIL	NIL	691.11	632.99	NIL	NIL	NIL	NIL	NIL
		NIL	NIL	NIL	NIL	NIL	NIL	NIL	1,154	1,057	NIL	NIL	NIL	NIL	NIL

40 39. Employee Benefits

General description of defined benefit plans :

Gratuity

The Company operates a gratuity plan covering qualifying employees. The benefit payable is the greater of the amount calculated as per the Payment of Gratuity Act or the Company scheme applicable to the employee. The benefit vests upon completion of five years of continuous service and once vested it is payable to employees on retirement or on termination of employment. In case of death while in service, the gratuity is payable irrespective of vesting.

Actuarial gains and losses in respect of defined benefit plans are recognised in the Financial statements through other comprehensive income.

Interest risk

A decrease in the bond interest rate will increase the plan liability.

Longevity risk

The present value of defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

Defined benefit plans – as per actuarial valuation**(Amount in Rs. lacs)**

	Particulars	31st March 2026	31st March 2025
Change in the present value of defined benefit obligation			
1	Present value of defined benefit obligation at the beginning of the year	408.64	344.90
2	Current service cost	74.45	49.49
3	Interest cost/income	28.83	23.35
4	Remeasurements (gains)/ losses included in OCI		
	Actuarial (gains)/ losses arising from changes in demographic assumption	-	15.64
	Actuarial (gains)/ losses arising from changes in financial assumption	(26.07)	17.51
	Actuarial (gains)/ losses arising from changes in experience adjustment	27.93	(19.93)
5	Past Service cost	98.60	-
6	Benefits paid	(35.69)	(22.32)
7	Present value of defined benefit obligation at the end of the year	576.69	408.64

Net Asset/(Liability) recognised in the Balance Sheet as at

1	Present value of defined benefit obligation as at 31st March	576.69	408.64
2	Fair value of plan assets as at 31st March	-	-
3	Surplus/(Deficit)	576.69	408.65
4	Current portion of the above	56.49	26.16
5	Non current portion of the above	520.20	382.49

Actuarial assumptions

1	Discount rate	7.24%	6.70%
2	Attrition rate	Up to Service 5 years – 18.63%, Between Service 5 years to 10 years 11.10%, thereafter 2.56%	Up to Service 5 years – 18.63%, Between Service 5 years to 10 years 11.10%, thereafter 2.56%
3	Salary Escalation	Next year 9.5%, thereafter 7.5%	Next year 9.5%, thereafter 7.5%

Expense recognised in the Statement of Profit and Loss for the year ended

1	Current service cost	74.45	49.49
2	Interest cost on benefit obligation (Net)	28.83	23.35
3	Past Service cost	98.60	-
4	Total expenses included in employee benefits expense	201.88	72.84

Recognised in other comprehensive income for the year

1	Actuarial (gains)/ losses arising from changes in demographic assumption	-	15.64
2	Actuarial (gains)/ losses arising from changes in financial assumption	(26.07)	17.51
3	Actuarial (gains)/ losses arising from changes in experience adjustment	27.93	(19.93)
4	Return on plan asset	-	-
5	Recognised in other comprehensive income	1.86	13.22

The estimate of future salary increases, considered in actuarial valuation, takes account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The Company's contribution to Provident Fund and Employees State Insurance Scheme aggregating **Rs.237/- (Lacs)** has been recognised in the Statement of Profit and Loss under the head Employee Benefits Expense.

Actuarial gains and losses in respect of defined benefit plans are recognised in the Financial statements through other comprehensive income.

ICA PIDILITE PRIVATE LIMITED

Notes forming part of financial statements.

40 Disclosures required under Section 22 of Micro, Small and Medium Enterprise Development Act, 2006

	(Amount in Rs. lacs)	
	For the year ended 31st March, 2026	For the year ended 31st March, 2025
(i) Principal amount remaining unpaid to any SME supplier as at the end of the accounting year	1,062.78	1,221.69
(ii) Interest due thereon remaining unpaid to any supplier as at the end of the accounting year	-	-
(iii) The amount of interest paid along with the amounts of the payment made to the supplier beyond the appointed day	-	-
(iv) The amount of interest due and payable for the year	-	1.32
(v) The amount of interest accrued and remaining unpaid at the end of the accounting year	-	-
(vi) The amount of further interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid	-	-
TOTAL	1,062.78	1,223.01

The above information regarding dues to Micro and Small Enterprises has been determined to the extent such parties have been identified on the basis of information collected with the Company. This has been relied upon by the auditors.

41 Details of Payments to Auditor

	For the year ended 31st March, 2026	For the year ended 31st March, 2025
Audit fees	7.50	7.50
Tax Audit	1.50	1.50
Other Services:		
Transfer Pricing Audit Fees	0.75	0.75
Limited Review	3.75	3.75
Others	0.25	1.43
	13.75	14.93

42 Financial Instrument**1 Capital Management**

The Company does not have any debt as on 31st March 2026

2 Categories of financial instruments

(Amount in Rs. Lacs)

	31st March 2026	31st March 2025
Financial assets		
Measured at Fair Value through Profit or Loss		
Forward foreign exchange contracts	-	-
Measured at amortised cost		
Cash and bank balances	722.19	1,010.06
Other financial assets	26,444.06	21,576.48
Financial liabilities		
Measured at Fair Value through Profit or Loss	-	-
Measured at amortised cost	11,912.69	11,098.63

3 Financial risk management objectives**Liquidity risk management**

Liquidity risk refers to the risk that the Company will encounter difficulty in meeting its financial obligation as they fall due. The Company's financial assets are higher than liabilities as on 31st March 2026

Credit risk management

Credit risk refers to risk that the counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company has reputed customers due to which credit risk is very less.

4 Market risk

The Company's activities expose it primarily to the financial risk of changes in foreign currency exchange rates. The Company enters into forward foreign exchange contracts to manage its exposure to foreign currency risk of imports.

5 Foreign currency sensitivity analysis

The Company undertakes transactions denominated in foreign currencies; consequently, exposures to exchange rate fluctuations arise.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows.

Particulars	FC value in Foreign Currency		FC value in INR Lacs.	
	31st March 2026	31st March 2025	31st March 2026	31st March 2025
Amounts payable in foreign currency on account of the following:				
EUR	9,58,907	11,85,452	1,044.72	1,097.58
USD	34,040	216	31.99	0.19

The Company is mainly exposed to the EUR.

The following table details the Company's sensitivity to a 2% increase and decrease against the relevant foreign currencies. 2% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their transtation at the period end for a 2% change in foreign currency rates.

	EUR/USD impact (Rs.in Lacs)	
	31st March 2026	31st March 2025
Impact on profit or loss for the year	21.53	21.96

(i) This is mainly attributable to the exposure to outstanding Euro receivables and payables at the end of the reporting period.

In management's opinion, the sensitivity analysis is unrepresentative of the inherent foreign exchange risk because the exposure at the end of the reporting period does not reflect the exposure during the year.

Fair value of the Company's financial assets and financial liabilities that are measured at fair value on a recurring basis

Some of the Company's financial assets are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets are determined (in particular, the valuation technique(s) and inputs used).

Financial assets / financial liabilities	Fair value as at		Fair value heirarchy	valuation technique(s) and key input(s)
	31/03/2026	31/03/2025		
Investment in Mutual Funds	Various listed funds fair value of Rs. 11217.78 lacs	Various listed funds fair value of Rs. 7534.47 lacs	Level 1	Quoted bid prices in active market

Fair value of the Company's financial assets and financial liabilities that are not measured at fair value (but fair value disclosures are required)

Except as detailed in the following table, the directors consider that the carrying amounts of financial assets and financial liabilities recognised in the financial statements approximate their fair values.

Particulars	31st March 2026		31st March 2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Financial assets carried at Amortised Cost				
Inventories	5,077.39	5,077.39	5,004.41	5,004.41
Trade Receivables	10,075.26	10,075.26	8,916.06	8,916.06
Cash and cash equivalents	722.19	722.19	1,010.06	1,010.06
Loans	73.63	73.63	121.55	121.55
Others (Non current Assets)	190.20	190.20	217.03	217.03
Total	16,138.67	16,138.67	15,269.11	15,269.11
Financial liabilities				
Financial liabilities held at amortised cost				
Other Financial Liabilities	6,673.75	6,673.75	6,128.89	6,128.89
Other Current Liabilities (Statutory Remittance)	515.72	515.72	599.74	599.74
Provisions	101.42	101.42	59.30	59.30
Total	7,290.89	7,290.89	6,787.93	6,787.93

Note 43 : Leases

Impact of adoption of Ind AS 116 on the statement of profit and loss :

(Amount in Rs. Lacs)	
Particulars	For the year ended March 31, 2026
Interest on lease liabilities (Refer Note 31)	58.44
Depreciation of Right-of-use assets (Refer Note 32)	392.54
Income on account of Modification impact	-
Deferred tax (credit)	6.39
Impact on the statement of profit and loss for the period	457.37

Expenses related to short term lease incurred during the year	46.83
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As at 31st March 2026	Less than 1 year	1-5 years	More than 5 Years	Total	Carrying Amount
Lease Liability (undiscounted)	426.36	237.58	-	663.94	606.59

As at 31st March 2025	Less than 1 year	1-5 years	More than 5 Years	Total	Carrying Amount
Lease Liability (undiscounted)	440.93	459.04	-	899.97	821.18

Note 44: Foreign exchange forward contracts

It is the policy of the Company to enter into foreign exchange forward contracts to cover foreign currency payments (net of receipts) in USD and EUR. The Company enters into contracts with terms upto 120 days.

The Company's philosophy does not permit any speculative calls on the currency. It is driven by conservatism which guides that we follow conventional wisdom by use of Forward contracts in respect of Trade transactions.

Regulatory Requirements: The Company does alter its hedge strategy in relation to the prevailing regulatory framework and guidelines that may be issued by RBI, FEDAI or ISDA or other regulatory bodies from time to time.

Forward cover is obtained from bank for each of the aggregated exposures and the Trade deal is booked. The forward cover deals are all backed by actual trade underlines and settlement of these contracts on maturity are by actual delivery of the hedged currency for settling the underline hedged trade transaction.

The following table details the foreign exchange forward contracts outstanding at the end of the reporting period

Outstanding contracts	Average exchange rates (Rs)		Foreign Currency	
	31st March 2026	31st March 2025	31st March 2026	31st March 2025
USD/INR - Buy	92.25	-	34,040.00	-
JPY/INR - Buy	-	-	-	-
GBP/INR - Buy	-	-	-	-
EUR/INR - Buy	108.53	91.87	9,66,164.90	11,02,942.42

(Rs in lacs)

Outstanding contracts	Nominal Amounts		Fair value assets / (liabilities)	
	31st March 2026	31st March 2025	31st March 2026	31st March 2025
USD/INR - Buy	31.40	-	0.89	-
JPY/INR - Buy	-	-	-	-
GBP/INR - Buy	-	-	-	-
EUR/INR - Buy	1,048.55	1,013.32	10.46	(9.91)

The maturity of above outstanding Buy forward contracts is less than 6 months.

The line-items in the financial statements that include the above hedging instruments are "Other Financial Assets" of **Rs. 11.36 Lacs** (Rs NIL as at 31st March 2025) and "Other financial liabilities" of **Rs. 0.00 lacs** (Rs 9.91 Lacs as at 31st March 2025) on a net basis (refer Note: 15 and 21 respectively).

The aggregate amount of profit under foreign exchange forward contracts recognised in the Statement of Profit and Loss is **Rs. 21.27 lacs** (Rs.0.43 lacs loss as at 31st March 2025).

45 Taxes

1 Deferred Tax

a 2025-26

Deferred tax assets/(liabilities) in relation to:

(Amount in Rs. Lacs)

	Opening Balance	Recognised in Profit and Loss	Closing balance
Property, Plant and Equipment	(535.46)	46.77	(488.69)
Intangible Assets	(232.87)	281.45	48.58
Right of use of Assets	(180.72)	47.61	(133.11)
Others	206.67	(54.01)	152.67
Provision for Employee Benefits	157.35	65.07	222.42
Provision for Gratuity- Contractos	-	10.55	10.55
Allowance for doubtful debts	92.85	2.17	95.01
FVTPL Financial Assets	(130.06)	(81.93)	(211.99)
Total	(622.24)	317.68	(304.56)

Tax on OCI	54.45	0.47	54.92
Total	(567.79)	318.15	(249.64)

b 2024-25

Deferred tax assets/(liabilities) in relation to:

	Opening Balance	Recognised in Profit and Loss	Closing balance
Property, Plant and Equipment	(557.86)	22.40	(535.46)
Intangible Assets	(476.16)	243.30	(232.87)
Right of use of Assets	(249.52)	68.80	(180.72)
Others	271.88	(65.20)	206.67
Provision for Employee Benefits	131.90	25.45	157.35
Allowance for doubtful debts	72.51	20.34	92.85
FVTPL Financial Assets	(83.93)	(46.14)	(130.06)
Total	(891.18)	268.95	(622.24)

Tax on OCI	51.12	3.33	54.45
Total	(840.06)	272.28	(567.79)

2 Income Tax

a Income tax recognised in profit or loss Year

	As at 31st March 2026	As at 31st March 2025
Current tax		
In respect of the current year	1,527.58	1,302.79
In respect of prior years	(30.47)	-
Total	1,497.11	1,302.79
Deferred tax		
In respect of the current year	(317.68)	(268.95)
Total	(317.68)	(268.95)
Total income tax expense recognised in the statement of Profit and Loss	1,179.43	1,033.84

b The income tax expense for the year can be reconciled to the accounting profit as follows:

	As at 31st March 2026	As at 31st March 2025
Profit before tax	4,709.60	3,977.85
Income tax rate (%)	25.17%	25.17%
Income tax expenses	1,185.40	1,001.24
Effect of expenses that are not deductible in determining taxable profit	22.14	14.96
Others	(28.11)	17.64
Income tax expense recognised in profit or loss	1,179.43	1,033.84

46 Event after reporting period

No such event is to report.

47 Corporate Social Responsibility

As per Section 135 of the Companies Act, 2013, a Company, meeting the applicability threshold, needs to spend at least 2% of its average net profit for the immediately preceding three financial years on corporate social responsibility (CSR) activities. The areas for CSR activities are eradication of hunger and malnutrition, promoting education, art and culture, healthcare, destitute care and rehabilitation, environment sustainability, disaster relief and rural development projects. A CSR committee has been formed by the Company as per the Act. The funds were primarily allocated to a corpus and utilized through the year on these activities which are specified in Schedule VII of the Companies Act, 2013.

	As at 31.03.2026	As at 31.03.2025
a.amount required to be spent by the Company during the year	85.52	74.34
b.amount of expenditure incurred	85.60	74.34
c.total of previous years gain	-	-
d.reason for shortfall	NA	NA

- 48** There are no cases of any undisclosed income in the financial statements.
- 49** As per the terms of working capital sanctioned by the bank, the company has submitted the books debts and stock statement on monthly basis to Bank. Further the book debts and stock statements submitted to the bank are in agreement with the books of accounts and there are no discrepancies in the same.
- 50** The company has obtained working capital limit from the bank, however the Company has not utilized any fund based limit during the the year.
- 51** The company has not advanced or loaned or invested funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary:
- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- 52** The company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall:-
- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- 53** There are no delays in registrations of any charges or satisfactions with Registrar of Companies.
- 54** The company has not traded or invested in crypto currency or virtual currency during the current year and previous year.
- 55** The company has not entered any transactions in companies that were struck off under the relevent sections of the Companies Act 2013.
- 56** The company has not given any loans and advance to Promoters, Directors, KMPs or Related parties.
- 57** No proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Act, 1988 45 of 1988 the Rules made thereunder.
- 58** Company is not being declared wilful defaulter by any bank or financial institution or other lender.
- 59** As approved by the Shareholders of the company in Annual General Meeting, the company has paid final dividend for the FY 2024-25 @ Rs.16/- per equity share of the face value of Rs.10/- each aggregating to Rs.9.79 crores and also paid interim dividend for the FY 2025-26 @ Rs.16/- per equity share of the face value of Rs.10/- each aggregating to Rs.9.79 crores.
- 60** On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central Rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed and disclosed the incremental impact of these changes on the basis of information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. The impact of new Labour Codes is taken under Employee benefits in the Company's interim statement of profit and loss for the period ended December 31, 2025. The incremental impact consisting of gratuity of Rs.108 lakhs and long-term compensated absences of Rs.51 lakhs primarily arises due to change in wage definition. The Company continues to monitor the finalisation of Central / State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
- 61** Previous period's figures are regrouped to make them comparable with those of current period, wherever applicable.
- 62 Approval of financial statements**
The financial statements were approved for issue by the board of directors on 29th April 2026.

ICA PIDILITE PRIVATE LIMITED

64 Key Financial Ratios

			As at March 2026	As at March 2025	% Change	
Ratios	Numerator	Denominator				
a	Current Ratio	Current Assets	Current Liabilities	2.31	2.08	11.10%
b	Debt Equity Ratio	Total Debts	Total Equity	0.00	0.00	0.00%
c	Debt service coverage ratio	EBITDA	Interest on borrowings	64.02	58.98	8.54%
d	Return on equity ratio	PAT	Average Total Equity	15.22%	12.65%	20.27%
e	Inventory turnover ratio	COGS	Average Inventory	3.97	4.21	-5.56%
f	Trade receivable turnover ratio	Sales of products	Average Trade receivables	4.17	3.87	7.50%
g	Trade payables turnover ratio	COGS	Average trade payables	4.40	4.80	-8.22%
h	Net capital turnover ratio	Sales of products	Working Capital (Current Assets- Current Liabilities)	2.44	2.95	-17.17%
i	Net profit ratio	Profit Before tax (PBT)	Sales of products	11.91%	10.67%	11.54%
j	Return on capital employed	Profit before interest and tax (PBIT)	Average Capital employed	19.13%	17.06%	12.16%
k	Return on Mutual Fund	Income during the year	Time weighted average of investments	7.49%	8.87%	-15.51%